

Your Guide to Business Views on Discussions at the Internet Governance Forum 2025

As the institutional representative of 45 million businesses in over 170 countries, the International Chamber of Commerce (ICC) considers Internet governance to be critical for the promotion of international trade, economic development, and innovation.

In today's digital economy, Internet governance has implications for businesses operating all over the world, regardless of location, sector or company size. Information and communication technologies (ICTs) and digital technologies (DTs) present as an ally to drive economic and social progress and accelerate growth, at a time when the global community is falling short of reaching our commonly set goals for sustainable development. Coupling business innovation with enabling policy and regulatory measures for continued digitalisation is the catalyst needed to bring the 2030 Agenda back on track.

Global business firmly believes in the multistakeholder approach as an enabler of effective Internet governance and digital policy discussions.

The reasons for this are manifold:

- 1. Inclusivity and diverse perspectives:** The multistakeholder model brings together various stakeholders ensuring that multiple viewpoints and experiences are considered. This diversity leads to more comprehensive and balanced decision-making by considering the interests of different groups, including public policy objectives and business needs. This ensures that policies lead to evidence-based, inclusive and trusted outcomes.
- 2. Enhanced legitimacy:** Multistakeholder processes strengthen the legitimacy and effectiveness of governance frameworks. When businesses participate alongside other stakeholders, it builds trust and credibility in the resulting policies, encouraging broader acceptance and adherence.
- 3. Innovation through collaboration:** The multistakeholder approach encourages collaboration, enabling businesses to share knowledge, resources, and best practices with others. This sparks innovation and drives the development of new technologies and solutions.
- 4. Flexibility and adaptability:** The multistakeholder approach allows for more responsive and adaptive governance structures in a constantly evolving digital landscape. Businesses can engage in discussions that quickly address emerging trends, challenges, and opportunities.

5. International cooperation: Challenges in the digital realm, such as cybersecurity threats and data privacy concerns, cross national borders. A multistakeholder approach facilitates global cooperation, enabling businesses to collaborate on shared solutions to common problems.

A well-governed and inclusive Internet is crucial for the sustainability and growth of the digital economy. Supporting the multistakeholder approach helps create a resilient digital environment that benefits all users and fosters development. Therefore, it is imperative to ensure that the multistakeholder approach is preserved and reflected across discussions that:

- expand connectivity and ensure meaningful access for everyone;
- promote a globally connected, stable, unfragmented Internet;
- enable data free flows with trust to support a truly global digital economy;
- increase efforts to strengthen cybersecurity and fight cybercrime; and
- foster the development of trustworthy artificial intelligence for good.

The Internet Governance Forum (IGF) is the embodiment of the multistakeholder model.

It offers a unique, open and inclusive setting for candid dialogue around issues, norms, principles and decision-making processes related to the use and evolution of the Internet and our digital world.

As the global community turns to the implementation of the commonly agreed Global Digital Compact and as we approach the 20-year review of the World Summit on the Information Society (WSIS+20), it is crucial to invest in the unique bottom-up governance model that the IGF offers, and continuing to support its developments as the only open, transparent and inclusive global space to address a wide range of issues pertaining to the governance of the digital world. The IGF already considers the policy matters these processes are tackling and is well placed to continue to do so.

To this end, business looks forward to contributing to the possible evolution of the IGF – and, specifically, to ensuring that this important mechanism is strengthened, agile and capable of supporting an inclusive and interdependent digital world.

ICC and its [Business Action to Support the Information Society \(BASIS\) initiative](#) work to ensure private sector views are represented at the IGF and all other forums where the future of the Internet and global digital policy cooperation are under consideration.

This guide concisely sets out business views on the key issues on Internet-related public policy matters to be discussed at IGF 2025, including connectivity, cybersecurity, data governance and artificial intelligence (AI).

Learn more about the [work and representation of ICC BASIS at IGF 2025](#) and join the discussion on social media at [@iccwbo](#) on X (Twitter) and [@International Chamber of Commerce](#) on LinkedIn.

We are looking forward to working with you!

Expanding meaningful connectivity

Private sector investment and innovation have transformed the Internet from an information exchange network to the platform for sustainable social and economic development we recognise it to be today. An open, stable, and trusted Internet is vital for business operations worldwide and a prerequisite to the effective functioning of public services such as education, health care or various government services. Sectors as wide-ranging as manufacturing, agriculture, logistics, and finance rely in varying degrees on ICTs and digital technologies. These technologies possess an unparalleled potential to catalyse the achievement of the Sustainable Development Goals, offering a transformative opportunity to bring the 2030 Agenda back on track and advance global development.

In order to reach their full potential, ICTs must be accessible, affordable, and relevant to the needs of everyone, everywhere. Connecting the unconnected is not just about infrastructure and access to mobile, the Internet and new technologies. Meaningful connectivity requires a focus on adoption barriers, including the establishment of an enabling environment for the creation and availability of relevant content in local languages and addressing skills gaps.

In pursuit of these goals and of human-centric, sustainable digitalisation, policymakers must improve their understanding of how ICTs work in practice, including knowledge of the ICT ecosystem, the roles of the various stakeholders and relevant policy issues. Frameworks that enable meaningful connectivity should be based on light-touch policy and regulatory approaches that consider the value of the entire communications and digital services ecosystem, encourage competition and the entry of new players into the ICT ecosystem to foster the emergence of innovative products, services, and business models.

Successful efforts to deliver universal meaningful connectivity must be grounded in evidence and data, enable the effective management of spectrum, and facilitate public and private investment across the entire digital value chain.

Find out more

[ICC White Paper on Delivering Universal Meaningful Connectivity](#)

[ICC Campaign on Digitalisation for People, Planet and Prosperity](#)

Promoting an unfragmented Internet

The unique potential of digital technologies as catalysts of inclusive growth and sustainable development can only be fully harnessed if the fundamental nature of the Internet as an open, interconnected, and interoperable network of networks is preserved.

Technical, legislative and policy developments – such as bans or restrictions on international data flows; techno-protectionist initiatives; interference with free expression, privacy, and/or encryption; and Internet shutdowns; among others – heighten the risk that the Internet fragments into siloed parts. These risks threaten the open, interconnected, and interoperable nature of the Internet, along with its associated benefits to social and economic development, while also harming human rights.

All stakeholders must work together to promote policies that uphold the openness, interoperability, and resilience of the Internet that empowers all communities and drives shared progress.

Enabling trusted data flows for a global digital economy

Cross-border data flows underpin every aspect of today's business – cloud services, workplace collaboration, management of human resources, customer relationships and supply chains. They enable distance learning, telemedicine, the fight against cybercrime, fraud monitoring and prevention, investigation of counterfeit products, facilitate global trade and a broad range of other activities. The processing and transfer of both personal and non-personal data are integral to these exchanges, making trust a vital element for resilient and sustainable social-economic growth.

However, there is an increasing lack of trust in data and data-enabled technologies, due to concerns that policy objectives (privacy, security, consumer and human rights protection, or even industrial competitiveness) would be compromised when data moves abroad. Lack of trust can serve as the rationale for an increasing number of compelled data localisation measures globally, which may result in increasingly fragmented national approaches to data governance and a growing number of restrictions that prohibit or considerably encumber cross-border data flows, and significantly curb the economic and societal benefits they enable.

ICC urges governments to promote policies that facilitate the adoption of new technologies and the global movement of data that supports them. Policymakers should support open cross-border data flows, while also ensuring adequate privacy, security, and IP protections and that those protections are implemented in a manner that is transparent, non-discriminatory, and not a disguised restriction on trade.

One potential cause of eroding trust is the concern that government demands to access data may conflict with universal human rights and freedoms, including privacy rights, or cause conflicts with domestic laws when such access transcends borders. Principles and safeguards for government access to personal data held by the private sector are an essential first step in addressing cross-border data flows with trust. Such safeguards, based on existing best practices, can help protect individual rights, reduce conflicts of law, and ultimately serve as a foundation for enabling trusted global data flows when adopted by governments.

Trust is further strengthened through cooperation between governments and businesses on interoperable policy frameworks that facilitate cross-border data flows, enabling data to be exchanged and used in a trusted manner, thereby aiming for high privacy standards.

Find out more

[ICC White Paper on Trusted Government Access to Personal Data held by the Private Sector](#)

[ICC Policy Primer on Non-Personal Data](#)

Strengthen cybersecurity and fighting cybercrime

Cyberspace is an intrinsic part of every country's development, creating enormous opportunities and enabling everything from distance learning to economic and societal growth. However, its centrality to our everyday lives also introduces vulnerabilities, especially in low- and middle-income countries, as rapid digitalisation continuously challenges cyber resilience efforts. The Internet's borderless nature along with increased cyber-physical interdependencies pose complex policy and operational challenges that neither businesses nor governments can combat on their own.

As the backbone to every country's development, safeguarding critical infrastructures and essential services from evolving cyberthreats is a critical step to bolstering public safety, economic stability and national security. Yet, differing regulatory frameworks and definitions continue to pose challenges to this endeavour. Addressing these requires international cooperation on baseline cybersecurity standards, coordinated threat mitigation, policy incentives for cybersecurity investment and strong public-private partnerships.

To counter rising cybersecurity risks, the multistakeholder community should embed cybersecurity capacity building within digital development, harmonize regulatory standards, and collaboratively define actionable goals to enhance online security. This would incentivise collaboration in closing digital divides, bolster resilience by fostering access to digital transformation, and enable the implementation of international law and norms to curtail malicious cyber activities.

Given the rapidly increasing growth of transnational cybercrime, global business welcomes the increasing efforts of the international community to address this. However, as governments consider ratifying the [UN International Convention on Countering the Use of Information and Communications Technologies for Criminal Purposes](#), ICC urges a careful evaluation of potential risks, including potential impacts to national security, unchecked data access and collection, reduced privacy protections, and adverse effects on investment in cybersecurity defense. Instead, ICC encourages support for existing international frameworks that balance effective cybercrime prevention, detection, and prosecution, with data protection, privacy and human rights safeguards, creating a more predictable environment for businesses and reducing the complexities of managing cross-border cyber incidents.

Find out more

[ICC Policy Primer on Cybersecurity](#)

[ICC Cybersecurity Issue Brief #1: Call for government action on cybersecurity](#)

[ICC Cybersecurity Issue Brief #2: Implementing norms and rules for responsible state behaviour in cyberspace and enhancing cooperation to counter cybercrime](#)

[ICC Cybersecurity Issue Brief #2 Annex: Substantive considerations on an international instrument on cybercrime](#)

[ICC Working Paper on Protecting the cybersecurity of critical infrastructures and their supply chains](#)

[Global business urges governments to reject new international cybercrime treaty](#)

Fostering trustworthy AI for good

AI is a general-purpose technology that holds the potential to increase productivity and build cost-effective, impactful solutions across numerous sectors. It is perceived as a great transformer for both developed and developing economies, promising to enhance decision-making processes through the knowledge gained from applying analytics and machine learning to available data.

At the same time, the design, development and deployment of algorithmic systems and tools holds challenges, often surrounding the role of humans, transparency, and inclusivity. Recent advances, and the overwhelming popularity of user-friendly generative AI, have exponentially amplified its power to spur both beneficial and harmful change. As AI continues to evolve, it is essential to strike a balance between realising its full potential for socioeconomic development, while ensuring that it aligns with globally shared values and principles that foster equality, transparency, accountability, fairness, reliability, privacy and a human-centric approach.

ICC advocates for a four-pillar approach to global AI governance, built on principles and codes of conduct, regulation, technical standards, and industry self-regulation. Effective AI governance must be anchored in this four-pillar structure, supported by the convergence of governance approaches and international cooperation. It should take a risk-based approach, addressing both high- and low-risk AI without imposing regulatory burdens that stifle innovation, while also recognizing the diverse roles and responsibilities of stakeholders throughout the AI lifecycle.

Find out more

[ICC Overarching narrative on artificial intelligence](#)

About the International Chamber of Commerce

The International Chamber of Commerce (ICC) is the institutional representative of more than 45 million companies in over 170 countries. ICC's core mission is to make business work for everyone, every day, everywhere. Through a unique mix of advocacy, solutions and standard setting, we promote international trade, responsible business conduct and a global approach to regulation, in addition to providing market-leading dispute resolution services. Our members include many of the world's leading companies, SMEs, business associations and local chambers of commerce.



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